

Recruitment

INTERVIEWING AND ONBOARDING



Outline

- ▶ For this component of the module, we will focus on
 - ▶ Selecting applicants
 - ▶ Interviewing
 - ▶ Onboarding



Selecting applicants



Start with your job posting and consider the group you are recruiting from

Job Fairs
New Graduates



Work with Human Resources or Talent Acquisition teams

Pre-screening



Preparing for the interview



What type of questions do you ask and why?

Objective & Standardized



Do you have the information to answer applicant questions?

Include a team member in the interviews if needed



Consider the applicant and their experience

Directions
Parking
Respectful of time



Interview Approaches



Values Based Approach

- Focused on alignment of values
- Considers what is important to the organization, people accessing services, and the applicant



Linking values to retention

- Organizational commitment is a key predictor of intention to leave, and measured by assessing one's feelings about the organization's value and how one's values align or don't align



Types of Interview Questions

- ▶ Behavioral
 - ▶ Can assess competencies and values
 - ▶ Tell me about a time when...
- ▶ Scenario-based (or situational questioning)
 - ▶ Future-orientated
 - ▶ Intentions predict behavior
 - ▶ “Imagine a situation where...”



Scoring Interviews



When developing questions, identify value being assessed and criteria for meeting expectations or not meeting expectations



Rating Scale (e.g., 1 – 5)



Complete this part shortly after the interview



Onboarding

- ▶ Aspects:
 - ▶ Orientation (to the organization and department/unit)
 - ▶ Mentor
 - ▶ Evaluations
 - ▶ And many more
- ▶ How are you creating a welcoming environment for new hires?

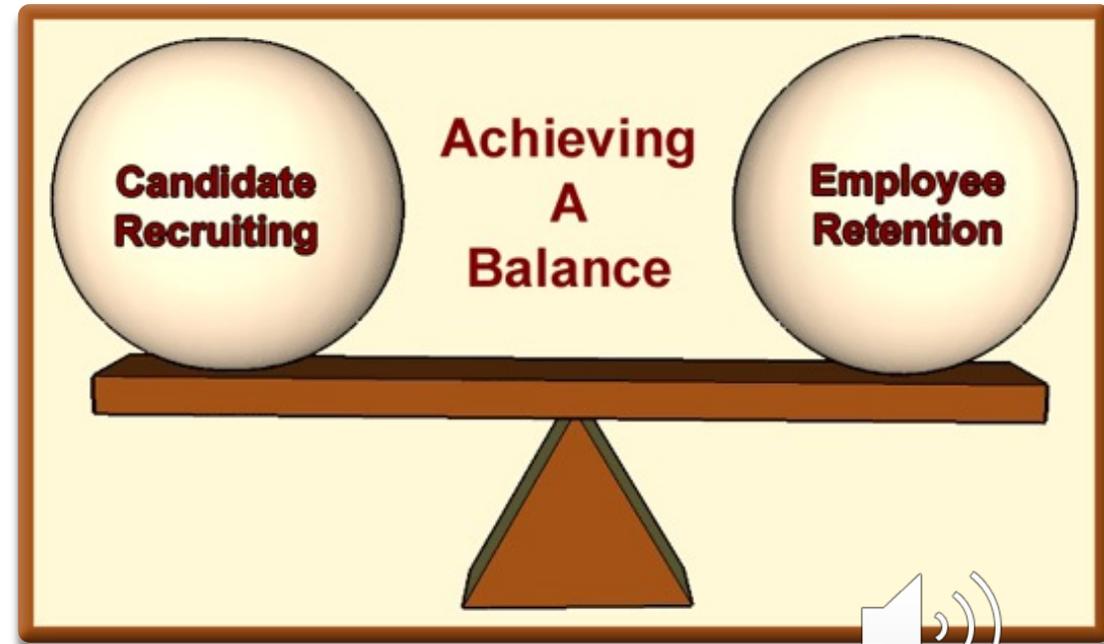


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Next Steps

- ▶ Reviewing currently used interview tools and creating values-based questions
- ▶ Review your organization's onboarding process, what is missing or could be improve?

